

Code	Corporate Plan Priorities and key objectives	Managed By SMB Assigned to	Risk	Last Review Date	Target Date	Current Rating	Original Rating	Target Rating	Action Code	Action Title	Current Status	Completed Date
07-SR-1	FINANCE - Effectively managing our finances and operating within budget											
07-SR-1-01	Continually improving financial management and delivering value for money services	Webb, Adrian	Failure to improve financial management, deliver value for money services and exercise sound resource management	15/04/08	31/03/09	8	8	3	07-CP-F01	Establishing a sound financial strategy	Completed	27/03/08
									07-CP-F02	2007/08 Budget	Completed	31/03/08
									07-CP-F03	2008/09 Budget	Completed	13/02/08
									07-CP-F04	Medium Term Financial Strategy	Completed	27/03/08
									07-CP-F05	Budget Monitoring	Completed	15/05/08
									07-CP-F06	Asset Rationalisation	Overdue	
07-SR-1-02	Delivering effective and sustainable procurement	Perry, Michael	Failure to deliver effective and sustainable procurement	08/04/08	31/03/09	12	12	4	07-SR-1-02	Deliver effective and sustainable procurement	Assigned	

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07-SR-2	PARTNERSHIPS - Working to deliver effective and co-ordinated services with partners											
07-SR-2-01	Actively seeking opportunities for delivering services in partnership and developing shared service provision;	Webb, Adrian	Structural change challenging existing partnership arrangements leading to a reduction in the effectiveness or the number of partnership and shared working provisions and preventing investigation of new opportunities.	15/04/08	31/03/09	3 🟡	3 🟡	3 🟡	07-CP-PT01	Sustainable Community Strategy/Local Area Agreement	🔴 Overdue	
									07-CP-PT02	Strategic Partnerships	🔴 Overdue	
									07-CP-PT03	Shared services	🔴 Overdue	
07-SR-2-02	Actively leading Uttlesford Futures, our local strategic partnership and contributing to the delivery of the local area agreement	Webb, Adrian	Reputational and business risk associated with failure to effectively deliver Council's contribution to Uttlesford Futures	15/04/08	31/03/09	2 🟢	2 🟢	2 🟢	07-CP-PT04	Sustainable Community Strategy	🔴 Overdue	
									07-CP-PT05	Local Area Agreement	🔴 Overdue	
07-SR-2-03	Working in partnership to improve the safety, health and wellbeing of our communities	Webb, Adrian	Failure to provide adequate resources and support to the community and adversely affecting the quality of life of Uttlesford residents	15/04/08	31/03/09	6 🟡	6 🟡	2 🟢	07-CP-PT06	Strategic Assessment and Anti-Social Behaviour Strategy	🔴 Overdue	
									07-CP-PT07	Scores on Doors Scheme	🔴 Overdue	
									07-CP-PT08	Choice Based Lettings	🟢 Completed	14/05/08
									07-CP-PT09	Homelessness Strategy	🔴 Overdue	
									07-CP-PT10	Supported Housing	🔴 Overdue	
									07-CP-PT11	Homeless Accommodation	🔴 Overdue	
07-SR-2-04	Improving access to sport, leisure and cultural activities;	Webb, Adrian	Failure to provide adequate support for access to sport, leisure and cultural activities and adversely affecting the quality of life of Uttlesford residents	15/04/08	31/03/09	4 🟡	4 🟡	1 🟢	07-CP-PT12	Leisure Connection	🔴 Overdue	
									07-CP-PT13	Sports Outreach	🔴 Overdue	

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07-SR-3 PEOPLE - Consulting and engaging with staff and customers												
07-SR-3-01	Encouraging community participation through effective consultation and engagement;	Mitchell, John	Customer expectations not met if unable to provide required services for the needs of stakeholders; a lack of capacity to deliver improvement or an inability to engage with the community	07/04/08	31/03/09	6	9	2	07-CP-P03	Consultation	Overdue	
									07-CP-P04	Committee Structure and Area Panels	Overdue	
									07-CP-P05	Migrant Workers	Overdue	
07-SR-3-02	Developing the customer service centre and improving access to services;	Burridge, Diane	Customer service improvements not realised	07/04/08	31/03/09	2	6	1	07-CP-P02	Uttlesford 2011 - Customer Care	Overdue	
									07-CP-P06	UConnect	Overdue	
									07-CP-P07	Dunmow Library	Completed	11/03/08
07-SR-3-03	Maintaining a high level of corporate governance and standards	Perry, Michael	Failure to meet Corporate Governance requirements	08/04/08	31/03/09	3	3	3	07-CP-P09	Performance Management	Overdue	
									07-CP-P10	External Inspection and Challenge	Overdue	
									07-CP-P11	Scrutiny	Overdue	
									07-CP-P12	Complaints Management	Overdue	
07-SR-3-04	Developing and maintaining a motivated and high performing workforce;	Mitchell, John	Inability to recruit and maintain suitably qualified, experienced and motivated staff	07/04/08	31/03/09	12	16	6	07-CP-P01	A motivated and high performing workforce	Overdue	
									07-CP-P13	Mobile and Homeworking	Completed	11/03/08
									07-CP-P14	Human Resources Strategy	Overdue	

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07-SR-4 ENVIRONMENT - Protecting and enhancing the environment												
07-SR-4-01	Oposing further expansion of Stansted Airport	Mitchell, John	Environmental and quality of life damage to the district and potential substantial award of costs against the Council if applications refused for reasons which are not justified	07/04/08	31/03/09	8	8	1	07-CP-E02	Stansted Airport	Overdue	
									07-CP-E03	Stansted Airport Inquiry	Overdue	
07-SR-4-02	Managing development and delivering affordable housing for local people;	Mitchell, John	Young people leave local community to find affordable housing	07/04/08	31/03/09	6	6	1	07-CP-E01	Local Development Framework Core Strategy	Overdue	
									07-CP-E04	Local Development Framework	Overdue	
									07-CP-E05	Housing Strategy	Overdue	
									07-CP-E06	Strategic Housing Market Assessment	Overdue	
									07-CP-E07	Pre-Application Service	Overdue	
									07-CP-E08	Local Development Framework	Overdue	
07-SR-4-03	Developing sustainable communities by protecting and encouraging local facilities;	Mitchell, John	Failure to assist the development of sustainable communities	07/04/08	31/03/09	8	8	2	07-CP-E09	Economic Development	Overdue	
07-SR-4-04	Developing energy efficiency policies to reduce our carbon footprint;	Mitchell, John	Unsustainable organisational practices	07/04/08	31/03/09	3	3	3	07-CP-E10	Energy Performance Certificate	Overdue	
									07-CP-E11	Home Energy	Overdue	
									07-CP-E12	Climate Change Strategy	Overdue	
									07-CP-E13	Environmental Policy	Overdue	
									07-CP-E14	Emissions	Overdue	
07-SR-4-05	Improving environmental management	Burridge, Diane	Failure to meet targets on waste and recycling	07/04/08	31/03/09	2	3	2	07-CP-E15	Waste Management	Overdue	
									07-CP-E16	Waste Services	Overdue	
									07-CP-E17	Street Cleaning	Overdue	
07-SR-4-06	Improving enforcement against environmental crime;	Perry, Michael	Failure to provide an effective Enforcement Service; Failure to meet targets on enforcement of environmental crime	08/04/08	31/03/09	9	9	2	07-SR-4-06	Improved Enforcement Service	Assigned	

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07-SR-5 CORPORATE DEVELOPMENT												
07-SR-5-01	An effective performance and project management approach;	Mitchell. John	Mismanagement of performance and project	07/04/08	31/03/09	6	9	2	07-SR-5-01	Improve performance and project management approach	Assigned	
07-SR-5-02	Effective communication with staff, members, partners and the public;	Mitchell. John	Misinformation and lost of trust and respect between stakeholders	07/04/08	31/03/09	9	16	1	07-SR-5-02	Communication Strategy	Assigned	
07-SR-5-03	A robust risk management strategy that is fully understood by key managers and members	Perry, Michael	Corporate and Operational Risk Registers out of date and not reviewed; Risk Management actions not reviewed and monitored; Unexpected risks affecting performance and creating an inability to achieve objectives	08/04/09	31/03/09	6	6	3	07-SR-5-03	Robust Risk Management	Assigned	